



RESHAPING CONVENTIONAL
PLAYBOOKS (17th Edition)
MARCH 15 - 17 | CNIT FOREST PARIS

The Healthcare Investing Conference

Where healthcare CEOs and investors meet
for deal-making, strategy and innovation



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Reshaping Conventional Playbooks

Healthcare has reached a critical inflection point. Traditional playbooks must be reshaped for the present and future. Innovation must happen at speed and scale. Technology can be an enabler and must deliver meaningful efficiency gains. Finance models of all kinds (private, for-profit, public) need to be updated for patients in line with altered expectations and means. Improved productivity is a prerequisite for all of the above.

If the challenge is great, the prize is greater. Effective systems that prioritize prevention, population health, and rapid treatment directly drive longevity and quality of life. As a foundational pillar of economic and societal resilience, modern healthcare demands a playbook that transcends conventional boundaries. HBI 2027 will convene industry leaders to address this paradigm as architects of the innovative playbooks required for this systemic transformation.





HBI 2027: Overview Agenda

MONDAY MARCH 15

09:00 - 14:00

CEO Club Meeting

By Invitation Only for Healthcare CEOs

- CEO Debate
- Closed Door Lunch
- Breakout Roundtables

14:00 - 16:00

Oral Health Summit

16:00 - 18:00

Ophthalmology Summit

13:00 - 16:00

Healthcare Property Summit

Discussions between Operator CEOs and Investors

16:00 - 18:00

Elderly & Social Care

13:00 - 18:00

Diagnostics Stream

- Radiology
- Laboratory Diagnostics
- AI & Investment

18:30 - 20:30

HBI 2027 Welcome Reception in partnership with **Siemens Healthineers**





HBI 2027: Overview Agenda

TUESDAY MARCH 17

07:30 - 09:00 Breakfast Briefing	07:30 - 09:00 CEO Club Roundtable	
09:00 - 11:00 Plenary Thematic Keynote & Investment Overviews		
11:00 - 17:00 Strategy & Investment Playbook Stream Case studies and discussions around how conventional playbooks are being redesigned	11:00 - 18:00 Sector Spotlight Stream - Acute Care - Oncology Community Summit - Cardiology - Healthcare IT	11:00 - 18:00 Sector Spotlight Stream - Women's Health - Pharma & MedTech Services - Genomics - Obesity, Wellness & Consumer Health
17:00 - 18:00 CEO Club Roundtable		
18:00 - 19:30 HBI 2027 Champagne Networking Reception		
19:45 - 22:00 HBI 2027 CEO & Investment Dinner		



HBI 2027: Overview Agenda

WEDNESDAY MARCH 17

08:00 - 09:00

Breakfast Briefing

08:00 - 09:00

CEO Club Roundtable

09:00 - 10:00

Plenary Keynote - Technology Playbook

10:00 - 16:00

**Strategy & Investment
Playbook Stream**

Case studies and discussions
around how conventional playbooks
are being redesigned

10:00 - 16:00

Sector Spotlight Stream

- Primary Care
- Occupational Health
- Mental & Behavioural Health
- Animal Health

10:00 - 16:00

Regional Investment Stream

- Italy
- Spain
- UK
- DACH
- France
- The GCC
- China

16:00 - 17:00

HBI 2027 Closing Drinks Reception



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